We Are ‘One Jefferson’
...and a Different Jefferson

You may have noticed a change around here. And Jefferson will be changing even further—for the better. We have a new logo, a new branding identity, and a new website (you’ll see it at Jefferson.edu). It’s all part of our new vision—as one, united organization—to reimagine health care, health education, and discovery to create unparalleled value.

**Why the New Direction at Jefferson?**

In order for Jefferson to thrive in the ever-competitive academic medical center marketplace, we must act with the future in mind—and do things differently than we have before. And with our new “Blueprint for Strategic Action,” we’re doing just that, with plans to innovate, collaborate, and transform. (See page 2 for details.)

Our leader Stephen K. Klasko, MD, MBA, recently shared news about some of the exciting changes ahead that come with our transformation:

- We’re partnering with American Well, a Boston-based telehealth company that develops mobile and web technology, allowing patients and healthcare providers to have immediate visits via video, secure chat, and phone. The partnership will allow Jefferson to conduct “virtual rounds,” where family members can remotely connect with clinicians while they meet with patients in hospital rooms.

- Jefferson will reinvent health sciences education, creating educational platforms for such emerging fields as computational biology, pharmacogenomics, decision support, and cyber security.

- Our Blueprint for Strategic Action calls for a research infrastructure and a culture that incubates ideas and creates value by attracting new revenues from industry partnerships, as well as new types of philanthropy. “We want to be the place that people want to invest in,” Dr. Klasko said.

_Read on to learn more!_

**In this issue:**

1. Our Blueprint for Strategic Action
2. iSCORE: The Values that Drive Us
3. A Celebration of Our Staff
## Our Blueprint for Strategic Action:
### Our Plan to Transform Jefferson – and Health Care

### Patients and Families First
We will improve the health of our patients, families, and community through comprehensive, personalized, cost-effective, quality care.

Over the next three years, we will support this initiative by:
- Promoting health and well being
- Providing patient-focused “Care with Caring”
- Displaying a passion for delivering a great “Patient Experience”
- Achieving top-decile quality and outcomes
- Facilitating a culture of safety
- Creating patient/provider-friendly facilities
- Developing innovative patient engagement processes and technologies

### One Jefferson
We will align clinical, educational, and research missions to accelerate innovation.

Over the next three years, we will support this initiative by:
- Fostering a culture of diversity and inclusion
- Offering a “best place to work, practice, and learn” environment
- Leveraging and promoting synergy among missions with cross-institution accountability
- Making efficient and effective financially responsible decisions
- Encouraging “The Jefferson Experience” where “Everyone Matters!”

### High-Impact Science
We will develop a research infrastructure and culture that incubates ideas and creates value.

Over the next three years, we will support this initiative by:
- Focusing on a programmatic approach across basic, translational, and clinical health services research
- Empowering our researchers by deploying state-of-the-art shared resources that harness our scientific intellect
- Showcasing our intellectual property and engaging entrepreneurial companies to invest in our breakthrough science
- Engaging with external capital and philanthropic partners

### Programs of Global Distinction
We will integrate our tripartite missions (education, patient care, and research) to distinguish ourselves in selected areas of focus.

Over the next three years, we will support this initiative by:
- Focusing our efforts and resources on areas of greatest impact
- Creating exceptional clinical destination programs
- Developing programmatic research themes and multidisciplinary institutes
- Designing interdisciplinary degrees and certificates that meet the needs of an evolving healthcare environment
- Engaging with local communities in most need of our help

### Seamless Clinical Enterprise
We will define the future of medical care.

Over the next three years, we will support this initiative by:
- Creating an entrepreneurial academic clinical enterprise
- Developing extended specialty and primary care networks with regional satellite facilities
- Offering a menu of physician relationship models to attract the best and brightest to Jefferson
- Aligning our budgetary model and incentives
- Collaborating with local, regional, and national partners
- Initiating innovative “Systems of Care”/population health models
- Maintaining an exceptional community health status
- Building a robust clinical trials infrastructure

### Forward-Thinking Education
We will reinvent health sciences education to meet the needs of future delivery models.

Over the next three years, we will support this initiative by:
- Retaining and hiring professionals with unique value-driven competencies
- Creating an interprofessional center for health learning
- Offering health profession education programs that address the emerging needs of an evolving healthcare market
- Advancing the integration of new learning models
- Encouraging life-long/continuous learning opportunities for our alumni

These four enablers support the six vectors of the Blueprint for Strategic Action, allowing the “new” Jefferson to achieve our mission and vision – facilitating and fueling our capacity to achieve our strategic initiatives.
Soon after Stephen K. Klasko, MD, MBA, President and CEO, Thomas Jefferson University and TJUH System, joined Jefferson in the fall of 2013, he enlisted input from all Jeffersonians to create a Blueprint for Strategic Action.

"Unlike many strategic plans, this will not be a long document that ends up on someone’s shelf or in a forgotten folder on your computer. Rather, it will be a dynamic framework for how we transform a great hospital and great university with great faculty, students, and staff, into a unified health powerhouse that is excited about the future in health care. I say ‘excited’ because here at Jefferson, we will become more aligned, focused, prepared, and flexible and work in an environment that embraces constant change."

— Stephen K. Klasko, MD, MBA

Taking it to the Next Level

Jefferson has always been known as a place that treats the whole person. But we also want to be known as a place that nurtures the complete physician or therapist, a place that fosters collaborative research, and a place that brings together teams of scholars, scientists, and practitioners to transform health care. In our quest to secure long-term success in a changing and competitive market and enhance access to our expertise and care, Jefferson is partnering with leaders in innovation who can best position us to realize our vision and create an optimistic future. Take a look at some of Jefferson’s newest affiliations...

**American Well**

Boston-based American Well is a telehealth company that develops mobile and web technology, allowing patients and healthcare providers to have instantaneous visits via video, secure chat, and phone. The partnership will allow Jefferson to conduct “virtual rounds,” where family members can remotely connect with clinicians while they meet with patients in hospital rooms. This is just one of the many ways Jefferson intends to use technology to improve the patient experience.

**Continuum Health Alliance**

Healthcare reform has required us to rethink and reorient our model for how we organize and deliver care and consider alternative channels of revenue. Jefferson has engaged Marlton-based Continuum Health Alliance to help us move from a volume-based model to one of value – where we provide better care for patients, better health for the populations we serve, and at a lower aggregate cost. It will require us to organize physicians and caregivers in a different way so that we can accurately identify at-risk patients and intervene at the “point-of-care” using evidence-based protocols.

**Exos**

Exos is one of the top companies out there for performance optimization. They work with NFL and college athletes, Olympians, and some well-known companies like Google, Intel, and LinkedIn. They are focused on four pillars – mindset, nutrition, movement and recovery. Exos will work with our employees to deliver a personalized approach to proactive health. In the future, Exos will add its capabilities to the Jefferson—Myrna Brind Center of Integrative Medicine, which is recognized for its use of traditional, complementary, and alternative medicine (CAM) therapies for healing.

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In support of Jefferson’s new vision and Blueprint for Strategic Action – and grounded in our commitment to our employees’ development – JOLT (Jefferson Onboarding and Leadership Transformation) will offer a broad array of learning opportunities to equip our employees to drive Jefferson’s new direction.

JOLT will include a Patient Safety Institute, Leadership Institute, and Organizational Performance Institute, among other programs. These programs will propel Jefferson to become a learning organization that is nationally recognized for:

- developing and nurturing great leaders and teams
- its capacity for innovation
- continuous improvement of quality, safety, and the patient experience

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### Behavioral Anchors

**Creative** – Is inquisitive and thinks outside the box. Creates new and unique ideas and/or ways of doing things.

**Embraces Change** – Accepts change with willingness. Contributes to the implementation of new ideas.

**Agile** – Responds quickly and effectively to changing situations.

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**Responsiveness** – Ensures customer satisfaction, timely and quality execution; maintains focus on the best interests and safety of customers.

**Professionalism** – Consistently demonstrates competence, good judgment and civility.

**Empathy** – Acknowledges and considers others’ thoughts, feelings, and perspectives.

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**Honest Communication** – Provides candid and constructive feedback to others; settles issues directly and cooperatively.

**Engages Others** – Takes initiative to involve appropriate stakeholders to achieve results.

**Inclusiveness** – Openly shares information and resources; seeks diverse perspectives in order to solve problems and achieve organizational goals.

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**Accountability** – Accepts personal responsibility for individual actions, job performance, and organizational outcomes.

**Focus** – Balances multiple and competing priorities to achieve best outcomes.

**Organizational Citizenship** – Takes action to benefit the organization, even if it is not necessary to complete one’s job.

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**Consideration** – Demonstrates awareness of and high regard for the feelings and rights of others.

**Integrity** – Demonstrates ethical behavior grounded in adherence to the Code of Conduct and organizational standards.

**Embracing Diversity** – Demonstrates awareness of and appreciation for the differences of others.

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**Initiative** – Seeks out and/or accepts additional responsibilities in the context of the job.

**Courage** – Perseveres and withstands challenges and/or difficulties to achieve a better organizational result.

**Solution Oriented** – Looks for solutions to problems and challenges.
When you put great minds in the same place, amazing things happen.

Conquering tomorrow’s healthcare challenges demands more than today’s thinking. And Jefferson’s new leader, Dr. Stephen K. Klasko, believes it will require a revolutionary process. By combining an established academic medical center, a dedicated health sciences university, dynamic innovators and partnerships with visionary philanthropists, we can begin forging new ways of educating tomorrow’s healthcare leaders, delivering lifesaving procedures and creating advancements once unimaginable. It’s the type of philosophy that is destined to make a world of change. All because of a promise that begins today.

ACADEMIC | CLINICAL | INNOVATION | PHILANTHROPY

Jefferson.edu
Philadelphia, PA

Look for the New Jefferson Near You

At Jefferson, we’re combining all of our strengths from the University and the Hospitals with the power of partnerships and visionary philanthropists to transform our organization – and the landscape of health care.

Banners declaring our new rallying call (Health is All We Do) fly throughout the Center City Philadelphia Jefferson campus (comprising several city blocks) and at our Methodist Hospital campus in South Philadelphia.

Our primary care is you.

Jefferson’s hip and knee joint replacement program is one of the nation’s busiest and most recognized for excellent patient outcomes. Our joint specialists from the Rothman Institute at Jefferson conduct extensive research that influences our clinical practices every day, from better diagnosis of infections and the most effective use of medications, to innovative surgical procedures – improving complications, reducing pain and restoring mobility. Count on Jefferson to get you moving again.

Jefferson Orthopedics 1-800-JEFF-NOW
Jefferson.edu/Ortho

Our patients count on us for groundbreaking procedures and superior care. We’re stepping out with a new look to promote just how exceptional our services and caregivers are.

Your primary care physician is the first person you turn to for your health care, so you need someone who’s highly skilled, close by and reliable. Jefferson has more than 200 primary care experts. Many are conveniently located near your home or workplace. With just one phone call or computer click, our friendly JEFF NOW® staff can help you find the Jefferson primary care doctor who’s right for you.

Jefferson.edu/PrimaryCare 1-800-JEFF-NOW
A New Website for a New Jefferson: Jefferson.edu

Our new, unified website – Jefferson.edu – is the central headquarters for all things Jefferson. The new site’s graphic design reflects our innovative mindset and the site’s architecture includes an easier-to-use interface for smartphones and tablets.

Our new home page, putting all aspects of Jefferson at your fingertips: Our hospitals, the university, physician info, innovation, and philanthropy.

Innovative health sciences programs and news about research at Jefferson are right at your fingertips.

Jefferson on Social Media

Get the health info you need – or schedule an appointment – on the go.

Become a fan of Jefferson on Facebook and stay informed about all the latest Jefferson news. Check out our pages for Thomas Jefferson University and for Thomas Jefferson University Hospitals.

You can also follow us on Twitter (look for pages for both the University and Hospitals).
Jefferson celebrated our new identity as one unified organization on Friday, April 11 – just a couple days before Thomas Jefferson’s birthday!

Jefferson is in the zone these days – with the launch of our new identity as ‘One’ Jefferson. Here, Dr. Klasko makes his debut on the mound at the April 11 Phillies game.