

# M.S. in Construction Management Course Descriptions

#### CMGT-600 - Constructn Estimatn & Schedn 3.00 Credits

This course focuses upon the planning and scheduling stages of the building process including preconstruction phase, with particular emphasis upon reading construction documents and basic estimating principles applied to small-scale and commercial projects. Techniques for estimating unit quantities and costs of materials, labor and equipment are introduced with given industry applications, building specifications, and computer software. Scheduling principles are introduced with Critical Path Method (CPM) through calculations and software applications. The required software should be installed in students' personal laptops. See CABE Laptop Requirements for details.

## CMGT-602 - Constructn Informatn Modeling 3.00 Credits

This course is a BIM-based course to introduce students the aspects of the related BIM software. Students will be expected to develop their skills, including architecture, structure, and mechanical, electrical, plumbing (MEP) components of BIM, using the required software through lectures and self-study. Students will be introduced to estimating and collaboration skills relative to the application of the software to real-world cases. The required software should be installed in students' personal laptops. See CABE Laptop Requirements for details.

#### CMGT-603 - Const Law: Roles & Responsibi 3.00 Credits

Current legal problems associated with the construction industry are investigated from management's perspective by considering the roles assigned to various project participants, reviewing case law, and studying statutory requirements. Students will gain the knowledge to effectively identify and manage the legal and contractual risk associated with construction. This includes understanding current legal and ethical problems associated with the entire building process from preconstruction through project closeout. The class scrutinizes contractual relationships, delivery methods, insurance, bonding, indemnification, dispute resolution, and other risk management tools to better deliver projects on time, within budget, and avoid legal claims.

## CMGT-604 - Project Finance & Cost Control 3.00 Credits

This course probes the economics of construction and analyzes project control systems used to effectively manage cost and time. Principles drawn from cognate business fields, specifically accounting, finance, and taxation, are given real-life application relative to construction projects of multiple types and scales. Key budgetary issues are examined in-depth, including financial statements and balance sheets, variance analysis and optimum cash flow methods, as well as efficient cost reporting systems. Additional topics include internal controls, financial analysis and presentation, contractor surety and lending, and fraud,

Thomas Jefferson University

Construction Management Program

College of Architecture and the Built Environment

with particular emphasis upon cost-effective methods to procure and deliver construction projects including lump sum, unit price, cost-plus, and design-build.

#### **CMGT-605 - Contemporary Topics in Construction**

This seminar course is an opportunity for graduate construction management students to explore emerging trends in the construction industry while integrating the knowledge and skills developed through their previous coursework. Seminar discussions will respond to readings, guest lecturers and project reviews presented by industry partners. The course includes individual and group research projects the results of which are also discussed during seminar meetings. Material and discussions will include topics such as professional practice, integrated project delivery, industry-specific ethical challenges, sustainable practice, and career alternatives.

Prereqs: By permission of Program Director

## CMGT-606 - Construction Risk Management 3.00 Credits

This course examines the key concepts, models, codes, tools and techniques used in managing risks within the architecture, construction, and engineering industries. The course will focus on planning for the effective implementation of the risk management process, identification, and qualitative and quantitative assessment of risks, appropriate strategies to respond to risks, and how to sustain the risk management process throughout the life of a construction project. Site safety concepts will be introduced in connection to OSHA requirements. Topics also include quality management and environmental requirements.

#### CMGT-608 - Constructn Environmental Mgmt. 3.00 Credits

This course examines the key concepts, systems, laws, tools and techniques used in managing environmental risks within the architecture, construction and engineering industries. The course will focus on environmental issues from a construction business management perspective and include analytical techniques, management processes and business strategies that aid successful reconciliation of environmental and economic performance goals for construction operations. Through a combination of real-life cases, readings, lectures, videos, and simulations, class sessions will seek to engage students in discussions aimed at developing systems of corporate environmental management, covering compliance, environmental risk management, pollution prevention, product stewardship, supply chain management, and communication.

Preregs: By permission of Program Director

### CMGT-612 - Ad Constn. Proj. Management 3.00 Credits

This course is intended to broaden and deepen the student's understanding of the Construction Management body of knowledge and depends on the student having successfully completed the prerequisite courses. The course details the project management process from the perspective of a construction project management team planning, executing, controlling, and closing-out a construction project. Emphasizing pre-construction planning, topics will include construction project management concepts, practices and systems, project controls, and risk, safety, environmental, and quality management. The course content will also address constructability and value engineering, project startup, site layout and logistics, management means and methods, and ethical considerations. This course intends to provide the in-depth knowledge needed to for the student to start working on the Masters Project. The required software should be installed in students' personal laptops. See CABE Laptop Requirements for details.

Prerequisite: take CMGT-600 CMGT-602 CMGT-603 CMGT-604 CMGT-606;

#### CMGT-614 - Materials & Mthds of Construc 3.00 Credits

This course explores a management approach to evaluation and policies involving materials, assemblies and methodologies of general construction. Students are exposed to basic building materials, components, and systems and the appropriate techniques to evaluate their value, constructability, and other characteristics affecting project success. Emphasis is placed on the development of company policies regarding material selection, procurement, handling and assembly. Case studies and ongoing project examples are an integral part of the course.

Preregs: By permission of Program Director

### CMGT-616 - Real Estate Development 3.00 Credits

This lecture course will educate students on all aspects of sustainable development ranging from construction startup to project financing to management of green construction. Students will learn techniques of cost benefit analysis including such aspects as impact of zoning and code ordinance for green projects to understanding tax incentives for such projects. Students will complete case studies and finish the semester with a completed proposal for a sustainable project.

Preregs: By permission of Program Director

#### CMGT-618 - Heavy Construction Principles & Practice 3.00 Credits

This course is intended to provide students with an introduction to the principles and practices employed in heavy/civil infrastructure and marine construction. The course content is presented from a practical perspective focusing on the management of heavy/civil construction projects. The course is designed for construction management majors as well as those majoring in related fields and is intended to provide a broad understanding of heavy construction techniques and contracting.

Preregs: By permission of Program Director

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## CMGT-901 - Master's Project 3.00 Credits

Construction managers today are part of a team-oriented enterprise, working in collaboration with architects, clients, developers and sub-contractors in the conceptualization and realization of the built environment. This independent study serves as the culminating experience in the program and requires the student to translate the design intentions of the architect and the expectations of the client into sustainable built form. Working in consultation with an advisor from the construction industry, the student must choose a specific project, secure an advisor, and produce a comprehensive manual that addresses design concerns, constructability issues, and construction methodologies. The manual should include a company and project overviews, detailed estimate, schedule, cash flow, a 3D model created with BIM, site logistics plans, risk, environmental, quality, and safety management plans, as well as a LEED proposal. An oral defense, supported by visual documentation realized via relevant digital technologies, will be presented for review and critique by a jury of committee members composed of industry practitioners and faculty. The required software should be installed in students' personal laptops. See CABE Laptop Requirements for details.

Prerequisite: CMGT-612 & SDN-601